

THE ENTRANCE LEAGUES CLUB LTD

ABN 86 002 501 313

2013
ANNUAL REPORT



BOARD OF directors

THE ENTRANCE LEAGUES CLUB LTD.

ABN 86 002 501 313 ACN 002 501 313
3 Bay Village Road Bateau Bay NSW 2261
Phone 02 4334 3233 Fax 02 4334 3544
Email admin@telclub.com.au
Website www.telclub.com.au

PURPOSE OF THE CLUB

This Club, THE ENTRANCE LEAGUES CLUB LIMITED, exists to provide sporting and social amenities for its members and their guests and in so doing encourage, foster and promote the game of Rugby League Football and other sports in The Entrance district.

MISSION OF THE CLUB

The Club operates within its local region from which it derives its support. The Club is aware of reliance on support from the local community and acknowledges the Club's need to provide positive contributions towards the Community's growth and development.

To sustain growth and profitability the Club is committed to satisfying member expectations by good quality practice in all areas of its involvement within the service industry. To this end the Club is committed to the implementation and maintenance of quality management practice and procedures to generate confidence in itself as an industry leader and to excel in the attainment of both regulatory and accepted industry standards.

The Club aspires to provide the administrative and sustenative framework to achieve competitive excellence in Rugby League.



D. L. Hart
President



P. J. Andrews
Vice President



D. Russell
Vice President



V. P. Mitchell
Treasurer



F. Hartup
Director



P. Dawson
Director



G. Nixon
Director



W. Dawes
Director



G. Josephs
Director



G. Rimmer
Director



M. Chaffey
Chief Executive
Officer

LIFE MEMBERS 2013

LIFE MEMBERS (DECEASED)

COONEY Charles
COONEY Glad
FRANCIS Austin
HOSFORD Colin
HUGHES John
JONES Jack
KEAR Ken
LAKE Arthur
PARSONS Mary
RYAN Charles
SMITH Terry
STEWART Alan
STEWART Bruce
STEWART Ethel
SWADLING Roy
WHYTE Robert

LIFE MEMBERS (LIVING)

ANDREWS Phil
ATKINS Ernest (Bill)
BATES Mick
CATTS Ron
COTTERILL John
FORBES Jamy
HART David
HART Patrick
McCUDDEN Pat
McSWEENEY Steve
MITCHELL Vince
NELSON Gary
PARSONS Ray
RICE Ian
RIMMER Garry
ROSEWELL Rod
SELLERS Ken
STOCKWELL Jim
SWADLING Col
TATTAM Mick
THURSTON Col
WATKINS Alan
WILLIAMS Mick

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FULL FINANCIAL REPORTS

Commensurate with the objective of reducing Club expenses, the Board wishes to advise this Financial Report, as contained in the 2013 Annual Report, has been consolidated. Financial Members who wish to obtain a copy of the Full Financial Report are advised copies of the Full Report are available from the Club.

Members will be required to display your current Membership Card to receive a copy.

CLUB'S HOURS OF OPERATION

| | |
|-----------|-------------------|
| Monday | 9am - 11.00pm |
| Tuesday | 9am - 11.00pm |
| Wednesday | 9am - 11.00pm |
| Thursday | 9am - 12 midnight |
| Friday | 9am - 2.00am |
| Saturday | 9am - 1.00am |
| Sunday | 9am - 11.00pm |

The above times may vary due to functions, and the discretion of the Duty Managers.

NOTICE of annual general meeting

THE ENTRANCE LEAGUES CLUB LIMITED

ABN 86 002 501 313

NOTICE OF ANNUAL GENERAL MEETING

NOTICE is hereby given that at the next Annual General Meeting of **The Entrance Leagues Club Limited** which is to be held on **Monday February 24th, 2014** commencing at the hour of **7.00pm** at the premises of the Club, 3 Bay Village Rd, Bateau Bay, New South Wales, where the members will be asked to consider and if thought fit pass the following **Life Member Nominations** and **Ordinary Resolutions**, along with the following Agenda items.

BUSINESS

1. To confirm minutes of the previous Annual General Meeting held Monday February 25th, 2013.
2. Receive and consider the Balance Sheet, and Income and Expenditure Account and the Report from the Auditor for the Year End 30th September 2013.
3. To elect the Board of Directors for the ensuing year.
4. To deal with business of which due notice has been given.

4.1 Life Member Nominations:

MR DON RUSSELL, MEMBERSHIP No: 15

Moved D Hart Seconded G Rimmer at the March 26th, 2013 Board of Directors Meeting that Mr Don Russell be recommended to the Members for Life Membership of The Entrance Leagues Club.

MR PAUL WESTWOOD, MEMBERSHIP No: 2207

Moved G Nixon Seconded F Hartup at the July 30th, 2013 Board of Directors Meeting that Mr Paul Westwood be recommended to the Members for Life Membership of The Entrance Leagues Club.

5. Ordinary Resolutions: to consider, and if thought fit, to pass the following Seven (7) Ordinary Resolutions.

ORDINARY RESOLUTION 1: That Directors and disabled persons be entitled to specific parking spaces in the Club's car park.

ORDINARY RESOLUTION 2: That until the next Annual General Meeting of the Club, provision be made from the Club's funds not exceeding \$6,000.00 for the reasonable cost of providing each Director as the Board shall from time to time approve, a Club uniform, formal wear or other clothing to be worn at Club functions and whilst attending to or carrying out any duties in relation to the Club whether at the premises of the Club or elsewhere.

ORDINARY RESOLUTION 3: That until the next Annual General Meeting of the Club, provision be made from the Club's funds not exceeding \$6,000.00 for a Christmas Function for the Directors and their partners, Club Management and their partners and Special Guests of the Directors.

NOTICE of annual general meeting continued

ORDINARY RESOLUTION 4: That until the next Annual General Meeting of the Club, provision be made from the Club's funds not exceeding \$35,000.00 for the reasonable cost of food, travel, accommodation, registration fees or subscriptions incurred by Directors attending trade shows or displays, seminars, conferences, meetings, other registered Club's or other similar facilities to view or access their facilities or operational systems, or sporting community, charity or other special functions, provided by the Board has resolved that any such activity is for the betterment of the Club and in the course of the duties of the relevant person or persons.

ORDINARY RESOLUTION 5: That Directors be entitled to a meal and coffee at any Board Meeting of the Club and to a meal when entertaining special guests of the Club provided the same is provided by the Club.

ORDINARY RESOLUTION 6: That the Club meet the cost of any Director's Indemnity Insurance or Insurance for Management, which the Board has resolved is reasonably necessary for the personal protection of such Director or Manager in the carrying out of their duties or functions as such Director or Manager.

ORDINARY RESOLUTION 7: That Directors on the Board of Directors of the Club and those Members who are also Members of The Entrance Rugby League Football Club Committee be allowed to use the Club's Gym Facility which is located at 3 Bay Village Road Bateau Bay, at such times as determined by the Club.

7. To deal with any other business that the meeting may approve of which notice has not been given.

NOTE TO MEMBERS: Under the Registered Clubs Act, a member cannot derive directly or indirectly any profit, advantage or benefit that is not offered equally to all members, unless certain requirements are met. The resolutions ensure compliance with Section 10(1) (1) of the Registered Club Act, which requires members to approve entitlements and other such benefits, as permitted by law, to Directors. Each motion must be voted on as a whole and may not be amended by way of motion from the floor of the meeting. To be carried, each motion must receive votes in its favour from not less than a simple majority of those members who, being entitled to do so, vote in person at the meeting.

FINANCIAL REPORTS: Members who wish to obtain a copy of the 2013 Full Financial Report can do so by providing their Current Financial Membership Card at the Club or a Concise Report is available to be viewed upon the Clubs Website: www.telclub.com.au

Dated: 31st December 2013, By Direction of the Board

Mark Chaffey
Chief Executive Officer

Pursuant to the Constitution please note: All business and notices of motion to be dealt with at the Annual General Meeting shall be handed to the Secretary at least 42 days prior to the date of such meeting.

PRESIDENT'S report | David Hart



My Dear Fellow Members

As my sixth term as President and our twenty-first year of trading concludes I present to you my 2013 Annual Report for what has been a difficult and unusual year of mixed results. This year our Year End Profit of \$300,500.00 was down significantly, when compared to the second highest ever profit achieved in 2012, but it still represents a profit in a very challenging time in the Club Industry and during continuing difficult financial circumstances effecting both the Retail and Hospitality Sectors.

A positive result was the growth in membership to 16,243 (30 September 2013) and in strictly accounting terms our Working Capital increased by \$113,100.00, our Current Ratio increased to a healthy 2.29:1 and our Debt to Equity Ratio was reduced to 25.19%.

These results again reflect the committed team effort within our Club involving Board of Directors, Management, Staff and Members together contributing to the growth of our Club and our ongoing success.

I thank all my fellow Directors and in particular, Vice Presidents Phil Andrews and Don Russell and Treasurer Vince Mitchell, for their commitment and professionalism and their respect and support for me in my role as Chairman.

CEO Mark Chaffey has once again provided professional guidance to the Board and to his Management team demonstrating his knowledge of all facets of the industry. It is during these challenging economic times that we are extremely fortunate to have Mark's astute knowledge and guidance.

I wish to express my sincere thanks to Mark, the Management team and to all of our staff. We are renowned for the friendly and personal service that you have provided throughout the year. It is this friendly service that makes us "different" from our competitors and which our members and visitors really appreciate.

Thank you to those members associated with The Entrance Rugby League Football Club, The Entrance Junior Rugby League Football Club, our sub-clubs, Golden Hind Womens Bowling Club, Mens Social

Bowls Club, Darts Club, Social Golf Club and Netball Club and our sponsor clubs, Central Coast Softball Club, Killarney Vale Kripples Soccer Club and The Entrance Senior and Junior Cricket Club for you patronage and support. These clubs are an integral component of our operation and are all managed by volunteer committees. I again commend those members who volunteer their time and expertise to serve on the committees of these clubs.

The Rugby League Football season was again one of mixed fortunes and disappointment at the business end of the season. The Ron Massey Cup team started impressively with five commanding wins but three consecutive losses and then a season of mixed results saw the team finish in fourth position. A win in the qualifying semi-final followed by a loss in the preliminary final was a disappointing end to the season for a team which at times played some classy and superior football. In the Central Coast Division the Under 17's, Under 18's and Reserve Grade sides showed positive early form and played consistently throughout the season but unfortunately could not maintain their dominance in the finals. Particular mention must be made of the Under 17's squad which came into the Senior competition with very little expectation of success but, under the astute coaching of Steve McSweeney assisted by Gavin Thompson, matured into a competitive and confident outfit with a big future. I congratulate and thank Mick Bates and the Football Club Committee, all the coaches and support staff and every player involved during the 2013 season. Sadly no premierships but certainly some spirited and scintillating individual and team performances in all grades during the season of which we can be justly proud. Well done "Tigers."

During 2013 we lost two of our passionate and courageous football stalwarts, Ken Eckford (Director 2004-2012) and Graham Fowler (Football Committeeman 2012-2013). A copy of my testimonial to Ken has been included elsewhere in this Annual Report.

The following Awards were created in their memory and will last as reminders of their dedication and support. The Ken Eckford Memorial Ironman Award for the Most Number of Games Played – presented to Sean Boyton and the Graham Fowler Memorial

PRESIDENT'S report continued

Award for Outstanding Commitment to the Football Club – presented to Mark Jurd.

Our relationship with The Entrance Junior Rugby League Football Club continues to develop and once again I congratulate the Junior "Tigers" on being named the "Most Successful Junior Club of the Year" for 2013 (a repeat of their efforts in 2010). After 15 years at the helm Phil Andrews has decided to step down and has taken on the role of Treasurer to support incoming President Matt Watson. In line with our Purpose and Mission of supporting Rugby League the possibility of a more formal relationship with the Juniors is to be further investigated.

Our earlier members would recall that prior to opening in 1992 a number of Perpetual Gold and Business Memberships were issued to those members providing much needed financial support at that critical time. The intention was that on the death of the initial recipient the perpetual membership would be passed on to a nominated family member. Unless we have been duly notified this has not been implemented. For this reason during 2014 a concerted effort will be made to update the Perpetual Membership Records and your cooperation is requested to ensure that those who helped to build our great Club remain connected in this way.

As mentioned earlier in my Report this year's results were down significantly and your Board and Management view this with concern. We have subsequently conducted a critical Performance Review of all operations of the Club which indicated a plateauing of revenue and, in line with our Strategic Plan, the need to focus on providing to our existing members refurbished and improved facilities and services. Work has already commenced and plans are well underway for major refurbishment of the Brasserie, Main Lounge and Reception and the replacement of furniture in areas throughout the Club. Hopefully inconvenience will be minimal and our loyal members rewarded for their patronage with reasonably modern, fresh and comfortable surroundings for their enjoyment.

This year we have two nominations for the prestigious category of Life Member. I must emphasize that,

under our Constitution, the prerequisite for Life Membership is not just ten years of service to the Club but that the service is outstanding and the Board considered that both nominees, in quite differing circumstances, met this criteria.

Don Russell has been a Director from 1990 to 2013 (except for a few months break in 1996 and 2007) taking on the role of Vice President for the past three years. This represents in excess of twenty one years of very dedicated service and includes the fundraising and membership drive period 1990-1991 when the future club was a small sign-written shed displaying the tiger emblem on the site occupied every day by Don, Ken Kear and Ray Vinn. Despite his ties with Wenty Don has been a loyal Tigers supporter and served for many years as a gatekeeper. I commend Don Russell as a worthy recipient of Life Membership.

Paul Westwood has provided his service to the Club through his lengthy connection with the Football Club. Paul seems to have been around for years playing at different levels. I recall a couple of 3rd Grade premierships back in 1997 and 1998 and, in recent years, his involvement with the Open Age teams. The Board recognized his commitment to the Tigers generally at a playing level where such dedication can be overlooked. I also commend Paul Westwood as a worthy recipient of Life Membership.

Finally some milestones have been reached. I am proud to advise that Phil Andrews and myself have served on the Board for in excess of 25 years and we both have enjoyed the journey immensely but congratulations must go to Vince Mitchell who after 27 years is now the longest serving Director ever – a record that will be hard to beat. Well done Vince.

In conclusion thank you again to all our members for your continuing patronage. Please continue to enjoy your Club and its facilities to the fullest and best wishes for a healthy and successful 2014.

David Hart
PRESIDENT

TREASURER'S report

Vince Mitchell



September 30th, 2013 has seen the completion of the Twenty First Year of Trading of The Entrance Leagues Club. In my capacity of Treasurer of the Club it is my responsibility to inform you, the Members, of the Financial Performance of the Club in the just completed year.

It should be noted that, at this time, the Legislative threats pervading the industry have not eventuated. Voluntary Pre-Commitment may yet become a topic of debate. It is felt that as a consequence of the then current Financial uncertainty throughout the country, Clubs have been impacted this year with people saving rather than spending their surplus cash. This has then seen a down turn in Club profits across the industry.

Our Club continues to trade at a profit, our Financial position remains strong and we have met all of our Financial Liabilities from within the assets of the Club.

Total Revenue and other Income received was \$13,059,000.00 which is a decrease of \$287,166.00 on the 2012 Year. The Clubs Total Assets (Cash, Property, Plant & Equipment) are valued at \$12,285,586.00, with Total Liabilities of \$2,472,247.00 resulting in the total of Retained Funds of \$9,813,339.00.

The Trading Profit of \$300,500.00 was attained for the Financial Year (last year \$1,122,707.00) a decrease of \$822,000.00. Club Membership continues to increase and at the end of the year stood at 16,243 an increase of 630.

The Downturn in Trading Profits has been reflected in all cost centres of the Club. However some areas such as TAB, Promotions, Entertainment and Membership, while having negative income, create unquantifiable income in other more profitable areas, including Bar, Gaming and Catering. In monetary terms, the most significant downturn in profit came in the Gaming Area, where the decrease amounted to \$336,710.00. Administration Income decreased by \$71,155.00 due to a reduction of Interest Received by \$16,703.00 and No Fixed Assets being sold. Administration Costs increased by \$200,591.00, with some of these expenses being Leasehold

Fees (\$23,452.00) Depreciation of Fixed Assets (\$59,806.00) Light Power & Fuel (\$31,955.00) Repairs & Maintenance (\$19,405.00) and Football Costs increased by (\$78,692.00).

A copy of the Concise Financial Statement appears elsewhere in this Annual Report.

The continuing successful trading results are resultant on the continued high standards and friendliness maintained by our Staff, along with the pro-active leadership of our General Manager Mr Mark Chaffey and assisted by the Members of his Administration and on Floor Management personnel.

In conclusion, I should thank the Board of Directors for their contributions to the successful operation of the Club throughout the year and the Members for their confidence in my ability to continue to hold my position on your Board of Directors.

Vince Mitchell
TREASURER

CHIEF EXECUTIVE OFFICER'S report

Mark Chaffey



It is with pleasure that I once again present my report to the Members of The Entrance Leagues Club for the year ending September 30th, 2013.

As outlined at last year's Annual General Meeting, 2013 was going to be a tough trading year and this is certainly how it turned out. Competition for the leisure dollar has never been more competitive, with many options available from a wide variety of venues, all competing to attract customers on a regular basis. Your Club is one of these venues, and as the CEO, it is pleasing to report, that even with the downturn in trade (in dollar terms), your Club still achieved a healthy profit of \$300,500.00.

Obviously, this is a long way short of the 2012 year-end Profit of \$1,122,707.00, however in tough economic conditions this is a satisfactory result within the Club Industry as a whole, with many Clubs showing a decline in profits, trading in deficit, having to look at amalgamation or worse, closing the doors on their Members.

Although our bottom line profit decreased, it is important to note that we have managed to increase our Membership Base, maintain a healthy Cashflow/ Bank Balance, increase our Net Assets and reduce our overall Total Liabilities.

Let's not forget also, that we maintained our commitment to The Entrance Senior & Junior Rugby League, our Bowling Club, our Sub Clubs, Sponsored Sporting Clubs, Charity and Community organisations throughout the year, which is what we are all about and what we are truly proud of.

As always, the Members and their Guests are to be thanked for your continued support of The Entrance Leagues Club. I understand that there are many options available to you at other venues across the Coast; however we are committed to providing you and your guests with facilities and services that you can be proud of in a friendly, welcoming, reasonably priced, value for money environment seven (7) days per week. With this in mind, a full Club Refurbishment Plan for 2014 is being finalised as this report goes to print, which will provide New Facilities and Services for you the Members to enjoy, in what I hope will be a much

more positive and brighter outlook within the Club Industry and the economy in general.

In mentioning the Club Industry, it would be remiss of me not to mention the industry issues which affect our Club and in turn our Members. The Club Industry will continue to be exposed to Government and Regulatory initiatives, and we must be mindful of these when assessing how we are trading and what direction we want the Club to go in. At present there are a number of matters being addressed/ reviewed, as follows;

- Responsible Service of Alcohol (RSA) and Anti-Social behaviour and the effects it is having on the community, in particular Sydney.
- ATM Cash Limits of \$250.00 per day in Clubs.
- Unregulated Internet/ Online Gambling.

Whilst these are only a snapshot of what our industry is confronted with every day, it shows the little things we take for granted, having a drink and having a punt in a responsible manner can have far reaching issues imposed upon us at any time, which could affect our overall trading capabilities. I'm predicting though, that a sustained period of political stability in relation to the Club Industry, with a change of Government that appears to be supportive of the Club Industry as responsible Community Businesses, will enable Clubs to achieve growth and stability into the future.

Whilst the Club didn't achieve the growth and Financial Profit of 2012, the trading results achieved are still a credit and reflect strongly on the commitment of the Board of Directors. Once again, your Board of Directors was competently led by President David Hart, with many hours dedicated on a voluntary basis to oversee all areas of the Clubs Operations, with the focus firmly on providing all Members and their Guests a Club that they can feel proud to belong to. I would like to personally thank David and the Board for the way in which you go about your roles, overseeing a very regulated and corporate governance oriented industry. Your support and guidance is

CHIEF EXECUTIVE OFFICER'S report continued

always appreciated and hope that you are all on the Board again in 2014.

This also applies to our Management, Operational and Front of House Staff, who are all mentioned on Page 40 of this Annual Report. Your contribution, effort and support on a daily basis is very much part of the Clubs appeal to our Members & Guests. Ensuring that every customer is served in a welcoming and pleasant environment, along with ensuring the Clubs good name is maintained through our many industry colleagues, service providers and goods suppliers who we rely on to have our doors open for business to our Members every day. I thank you all for your support throughout the year and look forward to working with you again in 2014.

The Entrance Rugby League Football Club Committee, led by President Mick Bates had another good year. Although there were no Grand Final Trophies, all grades were finalists, with our Under 17's being Grand Finalists, which is a credit to all concerned. I thank you for the many hours you and all of the voluntary helpers put into ensuring all players in all grades are given an opportunity to play for the Tigers. I also thank the many Sponsors who are mentioned on the Back Page of this Annual Report, your ongoing support is appreciated and I look forward to your involvement again in 2014, with the season very much just around the corner.

Thank you to all of the Players, Coaches and Support Staff who contributed their time and effort throughout 2013.

Special thanks again and as always to our Subsidiary Clubs, whose reports can be read in back half of this Annual Report. It's always a pleasure to assist you where we can throughout the year and I look forward to your continued growth and support throughout 2014.

In closing, I would like to once again say thank you to the Members of The Entrance Leagues Club for your continued support and patronage, without your support there would be no Club. As always, we look forward to continuing to provide you with

a Club you can be proud of throughout 2014, so please forward any suggestions or comments to enable us to do this.

All the Best in 2014 and I look forward to seeing you at The Entrance Leagues Club.

Mark Chaffey
CHIEF EXECUTIVE OFFICER

Testimonial to Ken Eckford

Presented at his funeral service 1st March 2013 by Dave Hart



Ken Eckford

Sometimes you think you know someone reasonably well and then circumstances change and the true character of that person is revealed.

Such is the case for me with Ken. I've really only known Ken since he joined the Board of the Leagues Club in 2004. As a Director Ken rarely missed a meeting provided it didn't clash with his regular Thursday night social life and he always provided valuable input and healthy argument when he didn't agree with a proposal.

Ken to me was always a loveable larrikin with a dry sense of humour and that cheeky grin. I knew he had a strong connection with the surf club movement and was an avid Manly Sea Eagles supporter but what Ken never really revealed to many of us was the true extent of his absolute passion for the surf club movement, the Manly Sea Eagles and his undeniable love for The Entrance Leagues Club.

Ken was a very private person and kept a lot of this to himself and his family. I spent some quality time with Jackie, Tracey, Karlee and Nathan this week and in half an hour I learnt more about Ken than my previous nine years had revealed.

Ken Eckford unselfishly devoted the best part of his life to his two sporting loves. As a born and bred Manly boy his life was split between surf clubs and Rugby League with extensive involvement in coaching in both areas teaching his skills and his knowledge mainly to youngsters and indeed future champions.

When he moved to the Central Coast Jackie restricted him to his surf club involvement which as we know was enormous but again his passion

for Rugby League remained just as strong however this time shared between his beloved Manly and The Entrance Tigers.

In recent years it was great that Ken got the opportunity to manage a football team alongside his good mate Laurie Weir with a team of youngsters firstly in the Senior club and then last year in the Juniors. Laurie told me that, as you would expect, Ken fulfilled his manager's role with total focus and to the enth degree and those young men will be forever thankful for his guidance, support and friendship. I know Ken was extremely proud of these young fellows and was looking forward to their progress at Senior level.

If Ken was to prioritise his love it would have been obviously for Jackie and his family and then the Leagues Club. Jackie told me he absolutely loved the Leagues Club and what it stood for. Behind that cheeky grin on that guy sitting at the first table in the Main Lounge was an enormous dedication and support for a place he truly believed in and wanted to succeed.

Yes the place won't be the same without Kenny. We certainly have lost one of our personalities, a very loyal member and supporter and a dedicated Director and I'm sure that Ken is looking down with absolute pride at this very fitting farewell which is a credit to Jackie and his family.

Ladies and Gentlemen, Ken Eckford – what being an Entrance Tiger is all about.

DIRECTOR'S report

For The Financial Year Ended 30 September 2013

The Directors submit herewith their report on the company for the financial year ended 30 September 2013.

Information On Directors

The name and particulars of the Directors of the Company in office at the date of this report are:

| Name | Particulars |
|--------------|--|
| D L Hart | President, formerly a Waste Services Manager, joined the board in 1988. Responsibilities: Board Meetings (12): Attended 12 Finance Meetings (6): Attended 6 Membership/Discipline Meetings (11): Attended 11 Special Meetings (1): Attended 1 |
| A D Russell | Vice President, Retired, rejoined the board in 2008. Responsibilities: Board Meetings (12): Attended 11 Finance Meetings (6): Attended 5 Membership/Discipline Meetings (11): Attended 9 Special Meetings (1): Attended 1 |
| P J Andrews | Vice President, Retired School Teacher, joined the board in 1988. Responsibilities: Board Meetings (12): Attended 12 Finance Meetings (6): Attended 4 Membership/Discipline Meetings (11): Attended 11 Special Meetings (1): Attended 1 |
| V P Mitchell | Treasurer, Retired Nurse, joined the board in 1986. Responsibilities: Board Meetings (12): Attended 12 Finance Meetings (6): Attended 6 Membership/Discipline Meetings (11): Attended 11 Special Meetings (1): Attended 1 |
| G Rimmer | Director, Business Proprietor, joined the board in 2007. Responsibilities: Board Meetings (12): Attended 11 Membership/Discipline Meetings (11): Attended 8 Special Meetings (1): Attended 0 |

DIRECTOR'S report

For The Financial Year Ended 30 September 2013

| Name | Particulars |
|-------------|---|
| K N Eckford | Director, Business Manager, joined the board in 2004. Responsibilities: Board Meetings (12): Attended 12 Membership/Discipline Meetings (11): Attended 11 |
| P G Dawson | Director, Travel Consultant, joined the board in 2008. Responsibilities: Board Meetings (12): Attended 8 Finance Meetings (9): Attended 4 Membership/Discipline Meetings (11): Attended 4 |
| G J Josephs | Director, Building Contractor, joined the board in 2011. Responsibilities Board Meetings (12): Attended 9 Finance Meetings (9): Attended 8 |
| F Hartup | Director, Company Director, joined the board in February 2012 Responsibilities: Board Meetings (8): Attended 6 Finance Meetings (6): Attended 4 |
| I G Cameron | Ceased to act February 2012 Responsibilities whilst he was a director: Board Meetings (4): Attended 4 Finance Meetings (2): Attended 2 |

Company Secretary

Mr Mark Chaffey held the position of Company Secretary during and up until the end of the year.

Principal activities

The company's principal activities during the course of the financial year were the operation.

Principal activities

of a licensed club and to promote the game of rugby league football.

There were no significant changes in the nature of the company's activities during the financial year.

DIRECTOR'S report

For The Financial Year Ended 30 September 2012

Membership

The Company is a company limited by guarantee and is without share capital. The number of members as at 30 September 2013 and the comparison with last year is as follows:

| | |
|------|--------|
| 2013 | 16,243 |
| 2012 | 15,553 |

Operating result

The net profit for the year amounted to \$300,500 compared with \$1,122,707 in the prior year. This resulted after charging \$1,377,821 (2012:\$1,256,149) for depreciation and amortisation.

Objectives

Short-term Objectives

The vision of the Board and Management is to run a successful business, to be profitable and financially sound, to retain a strong family atmosphere and provide family oriented facilities to the local community. An integral part of this vision is also to retain the personal touch that the Club has with its members and to continue to strive for customer service excellence. This is something that both the Board and Management believe will continue to give the Club a competitive edge as it continues to grow in membership numbers and size.

Be recognised in the community as a progressive and successful Club providing a significant contribution to the community as a whole.

Long-term Objectives

Continue to develop and refine the Club Master Plan, which incorporates, establishing a cyclical refurbishment plan, acquiring additional gaming entitlements, further food options, achieving energy efficiency, upgrading gaming software and implementing a venue wide loyalty programme. The Club wants to ensure that it maintains an emphasis on friendly and personalised customer service.

These long term objectives will be supported by undertaking continual research of the Club's Key markets to ensure that the Club has a competitive edge in its market. The Club will

Long-term Objectives

continue to develop products that will foster stronger relationships with sporting groups, local community and local schools.

Strategy for achieving the objectives

The strategy for achieving the Club's objectives is to ensure that the Club's Financial Performance is optimised and be able to be monitored by the Board to achieve desired outcomes. Ensuring the profitability of the gaming, and food and beverage sections are maximised through sound management principles and continuing to listen to our members & guests needs and to deliver on these needs.

DIRECTOR'S report

For The Financial Year Ended 30 September 2012

Performance measurement and key performance indicators

The Club has key performance indicators in place and these key performance indicators are monitored and reviewed on a regular basis to assist and formulate ways to achieve industry benchmark performance in all trading areas of the Club.

Liability of members on winding up

The company is incorporated and domiciled in Australia as a company limited by guarantee. In accordance with the constitution of the company, every member of the company undertakes to contribute an amount limited to \$5 per member in the event of the winding up of the company during the time that he/she is a member or within one year thereafter. At 30 September 2013 there were 16,243 members.

This statement excludes a benefit included in the aggregate amount of emoluments received or due and receivable by directors and shown in the company's accounts, or the fixed salary of a full-time employee of the company or a related body corporate.

Proceedings on behalf of company

No person has applied for leave of court to bring proceedings on behalf of the company or intervene in any proceedings to which the company is a party for the purpose of taking responsibility on behalf of the company for all or any part of those proceedings. The company was not a party to any such proceedings during the period.

Auditor's Independence Declaration

The auditor's independence declaration for the financial year ended 30 September 2013 has been received and can be found on page 8 of the financial statements.

Signed in accordance with a resolution of the Board of Directors.



D L Hart
Director



V P Mitchell
Director

BATEAU BAY NSW

Dated: 29 October, 2013

**Auditor's Independence Declaration under Section 307C of the
Corporations Act 2001 to the Directors of
The Entrance Leagues Club Limited**

I declare that, to the best of my knowledge and belief, during the year ended 30 September 2013 there have been:

1. No contraventions of the auditor independence requirements as set out in the Corporations Act 2001 in relation to the audit; and
2. No contraventions of any applicable code of professional conduct in relation to the audit.

FORTUNITY ASSURANCE



T R Davidson

Partner

155 The Entrance Road
Erina NSW 2250

Dated: *29 October, 2013*

STATEMENT OF COMPREHENSIVE INCOME

For The Year Ended 30 September 2013

| | Note | 2013 \$ | 2012 \$ |
|---|------|--------------|--------------|
| Revenue and Income from operations | | | |
| Sale of goods revenue | | 4,692,219 | 4,706,740 |
| Rendering of services revenue | | 7,863,032 | 8,158,639 |
| Other income | | 503,789 | 480,829 |
| | 3 | 13,059,040 | 13,346,206 |
| Expenses | | | |
| Cost of goods sold | | (2,077,184) | (2,070,649) |
| Employee benefits expense | | (3,726,658) | (3,617,193) |
| Poker machine tax, licences and donations | | (1,455,920) | (1,525,999) |
| Entertainment and promotions | | (757,587) | (711,874) |
| Property costs | | (848,714) | (813,038) |
| Other expenses | | (2,429,883) | (2,104,884) |
| | | (11,295,946) | (10,843,637) |
| Earnings before depreciation & finance costs | | 1,763,094 | 2,502,569 |
| Depreciation and amortisation | | (1,377,821) | (1,256,149) |
| Finance costs | | (84,773) | (123,713) |
| | | 300,500 | 1,122,707 |
| Profit before income tax expense | | 300,500 | 1,122,707 |
| Income tax expense | | - | - |
| | | 300,500 | 1,122,707 |
| Net profit for the year after income tax | | 300,500 | 1,122,707 |
| Other comprehensive income | | - | - |
| Total comprehensive income for the year | | 300,500 | 1,122,707 |

The accompanying notes form part of these financial statements.

STATEMENT OF FINANCIAL POSITION

As At 30 September 2013

| | Note | 2013 \$ | 2012 \$ |
|--------------------------------------|------|-------------------|-------------------|
| Current Assets | | | |
| Cash and cash equivalents | 4 | 2,610,911 | 2,660,751 |
| Trade and other receivables | 5 | 46,711 | 56,031 |
| Inventories | 6 | 82,940 | 76,984 |
| Other assets | 7 | 198,990 | 190,280 |
| Total Current Assets | | <u>2,939,552</u> | <u>2,984,046</u> |
| Non-Current Assets | | | |
| Property, plant and equipment | 8 | 9,173,844 | 9,044,889 |
| Intangible assets | 9 | 172,190 | 172,190 |
| Total Non-Current Assets | | <u>9,346,034</u> | <u>9,217,079</u> |
| Total Assets | | <u>12,285,586</u> | <u>12,201,125</u> |
| Current Liabilities | | | |
| Trade and other payables | 10 | 948,897 | 765,642 |
| Borrowings | 11 | - | 357,412 |
| Provisions | 12 | 322,846 | 306,297 |
| Other Liabilities | 13 | 10,544 | 10,530 |
| Total Current Liabilities | | <u>1,282,287</u> | <u>1,439,881</u> |
| Non-Current Liabilities | | | |
| Borrowings | 11 | 1,073,016 | 1,102,988 |
| Provisions | 12 | 97,168 | 121,320 |
| Other | 13 | 19,776 | 24,097 |
| Total Non-Current Liabilities | | <u>1,189,960</u> | <u>1,248,405</u> |
| Total Liabilities | | <u>2,472,247</u> | <u>2,688,286</u> |
| Net Assets | | <u>9,813,339</u> | <u>9,512,839</u> |
| Members' Funds | | | |
| Retained earnings | | 9,813,339 | 9,512,839 |
| Total Members Funds | | <u>9,813,339</u> | <u>9,512,839</u> |

The accompanying notes form part of these financial statements.

STATEMENT OF CHANGES IN MEMBERS FUNDS

For the Financial Year Ended
30 September 2013

| | Retained Earnings | Total |
|---|------------------------------|------------------|
| | \$ | \$ |
| Balance at 1 October 2011 | 8,390,132 | 8,390,132 |
| Total comprehensive income for the year | 1,122,707 | 1,122,707 |
| | <hr/> | <hr/> |
| Balance at 30 September 2012 | 9,512,839 | 9,512,839 |
| Total comprehensive income for the year | 300,500 | 300,500 |
| | <hr/> | <hr/> |
| Balance at 30 September 2013 | <u>9,813,339</u> | <u>9,813,339</u> |

The accompanying notes form part of these financial statements.

STATEMENT OF CASH FLOWS For The Year Ended 30 September 2013

| | Note | 2013 \$ | 2012 \$ |
|--|-------|--------------|--------------|
| Cash flows from Operating Activities | | | |
| Receipts from customers | | 13,148,708 | 13,027,308 |
| Receipts from members | | 32,482 | 40,735 |
| Payments to employees and suppliers | | (11,500,125) | (10,925,635) |
| Interest received | | 64,565 | 81,268 |
| Borrowing costs | | (84,773) | (123,713) |
| Net cash provided by operating activities | (18b) | 1,660,857 | 2,099,963 |
| Cash flows from Investing Activities | | | |
| Purchase of property, plant and equipment | | (1,835,182) | (1,523,480) |
| Proceeds from sale of equipment | | 511,869 | 205,935 |
| Net cash used in investing activities | | (1,323,313) | (1,317,545) |
| Cash flows from Financing Activities | | | |
| Repayments of borrowings | | (387,384) | (330,560) |
| Proceeds from borrowings | | - | - |
| Net cash used in financing activities | | (387,384) | (330,560) |
| Net increase/(decrease) in cash held | | (49,840) | 451,858 |
| Cash at beginning of the financial year | | 2,660,751 | 2,208,893 |
| Cash at the end of the financial year | (18a) | 2,610,911 | 2,660,751 |

The accompanying notes form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

1. Statement of Significant Accounting Policies

Basis of Preparation

The Entrance Leagues Club (Reduced Disclosure Requirements) Limited has elected to early adopt the Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: Application of Tiers of Australian Accounting Standards and AASB 2010-2 Amendments to Australian Accounting Standards arising from Reduced Disclosure Requirements. The company has also adopted AASB 2011-2: Amendments to the Australian Accounting Standards arising from the Trans-Tasman Convergence Project- Reduced Disclosure and AASB 2012-7: Amendments to the Australian Accounting Standards arising from Reduced Disclosure Requirements.

The financial statements are general purpose financial statements that have been prepared in accordance with Australian Accounting Standards- Reduced Disclosure Requirements of Australian Accounting Standards Board and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about , events and conditions. Material accounting policies adopted in the preparation of these financial statements are presented below and have been consistently applied unless stated otherwise.

The financial statements, except for the cash flow information, have been prepared on an accruals basis and are based on historical costs, modified, where applicable, by the measurement at fair value of selected non-current assets, financial assets and financial liabilities. The amounts presented in the financial statements have been rounded to the nearest dollar.

Accounting Policies

(a) Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to customers.

Interest revenue is recognised using the effective interest rate method, which for floating rate financial assets is the rate inherent in the instrument.

1. Statement of Significant Accounting Policies (cont'd)

(a) Revenue (cont'd)

Revenue from the rendering of a service is recognised upon the delivery of the service to the customers.

When grant revenue is received whereby the entity incurs an obligation to deliver economic value directly back to the contributor, this is considered a reciprocal transaction and the grant revenue is recognised in the statement of financial position as a liability until the service has been delivered to the contributor, otherwise the grant is recognised as income on receipt.

If conditions are attached to the grant which must be satisfied before it is eligible to receive the contribution, the recognition of the grant as revenue will be deferred until those conditions are satisfied.

Donations are recognised as revenue when received.

All revenue is stated net of the amount of goods and services tax (GST).

(b) Inventories

Inventories are measured at the lower of cost and current replacement cost. Inventories held for distribution are measured at cost adjusted, when applicable, for any loss of service potential.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value as indicated, less, where applicable, accumulated depreciation and impairment losses.

Freehold Property

Freehold land is measured on the cost basis. Buildings are measured on the cost basis less depreciation and impairment losses.

1. Statement of Significant Accounting Policies (cont'd)**(c) Property, Plant and Equipment (cont'd)****Plant and Equipment**

Plant and equipment are measured on the cost basis and are therefore carried at cost less accumulated depreciation and accumulated impairment losses. In the event the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to the estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment losses relate to a revalued asset. A formal assessment of recoverable amount is made when the impairment indicators are present (refer to note 1(f) for details of impairment).

Plant and equipment that have been contributed at no cost are recognised at the fair value of the asset at the date it is acquired.

Depreciation

The depreciable amount of all fixed assets, including buildings and capitalised lease assets but excluding freehold land, is depreciated on a straight line basis over the asset's useful life to the entity commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements.

The depreciation rates used for each class of depreciable assets are:

Class of Fixed Asset Depreciation Rate

| | |
|----------------------------------|-------|
| Leasehold Building | 3% |
| Furniture, fittings and fixtures | 6-27% |
| Office equipment and furniture | 9-24% |
| Poker Machines | 30% |
| Leased plant and equipment | 30% |

The assets' residual values and useful lives are reviewed and adjusted if appropriate, at end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation surplus relating to that asset are transferred to retained earnings.

1. Statement of Significant Accounting Policies (cont'd)

(d) Leases

Leases of fixed assets, where substantially all the risks and benefits incidental to the ownership of the asset (but not the legal ownership) that are transferred to the entity, are classified as finance leases.

Finance leases are capitalised, recognising an asset and a liability equal to the present value of the minimum lease payments, including any guaranteed residual values.

Leased assets are depreciated on a straight line basis over their estimated useful lives where it is likely that the entity will obtain ownership of the asset. Lease payments are allocated between the reduction of the lease liability and the lease interest expense for the period.

Lease payments for operating leases, where substantially all the risks and benefits remain with the lessor, are recognised as expenses on a straight line basis over the lease term.

Lease incentives under operating leases are recognised as a liability and amortised on a straight line basis over the life of the lease term.

(e) Financial Instruments

Initial Recognition and Measurement

Financial assets and financial liabilities are recognised when the entity becomes a party to the contractual provisions of the instrument. For financial assets, this is equivalent to the date that the entity commits itself to either purchase or sell that asset (i.e. trade date accounting is adopted).

Financial instruments are initially measured at fair value plus transactions costs where the instrument is classified "at fair value through profit or loss" in which case transaction costs are expensed to profit and loss immediately.

Classification and Subsequent Measurement

Financial instruments are subsequently measured at fair value, amortised cost using the effective interest rate method, or cost. Where available, quoted prices in an active market are used to determine fair value. In other circumstances, valuation techniques are adopted.

1. Statement of Significant Accounting Policies (cont'd)**(e) Financial Instruments (cont'd)**

Amortised cost is calculated as the amount at which the financial asset or financial liability is measured at initial recognition less principal repayments and reduction for impairment, and adjusted for any cumulative amortisation of the difference between that initial amount and the maturity amount calculated using the effective interest method.

The effective interest method is used to allocate interest income or interest expense over the relevant period and is equivalent to the rate that exactly discounts estimated future cash payments or receipts (including fees, transaction costs and other premiums or discounts) through the expected life (or when this cannot be reliably predicted, the contractual term) of the financial instrument to the net carrying amount of the financial asset or financial liability. Revisions to expected future net cash flows will necessitate an adjustment to the carrying amount with a consequential recognition of an income or expense item in profit or loss.

Fair value is determined based on current bid prices for all quoted investments. Valuation techniques are applied to determine the fair value for all unlisted securities, including recent arm's length transactions, reference to similar instruments and option pricing models.

(i) Financial assets at fair value through Profit or loss

Financial assets are classified at "fair value through profit or loss" when they are held for trading for the purpose of short term profit taking, derivatives not held for hedging purposes, or when they are designated as such to avoid an accounting mismatch or to enable performance evaluation where a group of financial assets is managed by key management personnel on a fair value basis in accordance with a documented risk management or investment strategy. Such assets are subsequently measured at fair value with changes in carrying amount being included in profit or loss.

(ii) Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market and are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

1. Statement of Significant Accounting Policies (cont'd)

(e) Financial Instruments (cont'd)

(iii) Held-to-maturity investments

Held-to-maturity investments are non-derivative financial assets that have fixed maturities and fixed or determinable payments, and it is the company's intention to hold these investments to maturity. They are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial asset is derecognised.

(iv) Available-for-sale financial assets

Available-for-sale financial assets are non-derivative financial assets that are either not capable of being classified into other categories of financial assets due to their nature or they are designated as such by management. They comprise investments in the equity of other entities where there is neither a fixed maturity nor fixed or determinable payments.

They are subsequently measured at fair value with any remeasurements other than impairment losses and foreign exchange gains and losses recognised in other comprehensive income. When the financial asset is derecognised, the cumulative gain or loss pertaining to that asset previously recognised in other comprehensive income is reclassified into profit or loss.

Available-for-sale financial assets are classified as non-current assets when they are expected to be sold after 12 months from the end of the reporting period. All other available for sale financial assets are classified as current assets.

(v) Financial liabilities

Non-derivative financial liabilities other than financial guarantees are subsequently measured at amortised cost. Gains or losses are recognised in profit or loss through the amortisation process and when the financial liability is derecognised.

Impairment

At the end of each reporting period, the company assesses whether there is objective evidence that a financial asset has been impaired. A financial asset or a group of financial assets will be deemed to be impaired if, and only if, there is objective evidence

1. Statement of Significant Accounting Policies (cont'd)

(e) Financial Instruments (cont'd)

of impairment as a result of the occurrence of one or more events (a "loss event"), which as an impact on the estimated future cash flows of the financial asset(s).

Derecognition

Financial assets are derecognised where the contractual rights to receipt of cash flows expire or the asset is transferred to another party whereby the entity no longer has any significant continuing involvement in the risks and benefits associated with the asset. Financial liabilities are derecognised where the related obligations are discharged, cancelled or expired. The difference between the carrying amount of the financial liability, which is extinguished or transferred to another party, and the fair value of consideration paid, including the transfer of non-cash assets or liabilities assumed, is recognised in profit or loss.

(f) Impairment of assets

At the end of each reporting period, the entity assesses whether there is any indication that an asset may be impaired. If such indication exists, an impairment test is carried out on the asset by comparing the recoverable amount if an asset, being the higher of the asset's fair value less costs to sell and value in use, to the asset's carrying amount.

Any excess of the asset's carrying amount over its recoverable amount is recognised immediately in profit and loss, unless the asset is carried at a revalued amount in accordance with another Standard (e.g. in accordance with the revaluation model in AASB 116). Any impairment or loss of a revalued asset is treated as a revaluation decrease in accordance with that other standard.

Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs.

Impairment testing is performed annually for goodwill and intangible assets with indefinite lives.

1. Statement of Significant Accounting Policies (cont'd)

(g) Employee Benefits

Provision is made for the company's liability for employee benefits arising from services rendered by employees to the end of the reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made

for those benefits. In determining the liability, consideration is given to employee wage increases and the probability that the employee may not satisfy vesting requirements. Those cash outflows are discounted using market yields on national government bonds with terms to maturity that match the expected timing of cash flows.

(h) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at-call with banks, other short-term highly liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within short-term borrowings in current liabilities on the statement of financial position.

(i) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Tax Office (ATO).

Receivables and payables are stated inclusive of the amount of GST receivable or payable. The net amount of GST recoverable from, or payable to, the ATO is included with other receivables or payables in the statement of financial position.

Cash flows are presented on a gross basis. The GST components of cash flows arising from investing or financing activities which are recoverable from, or payable to, the ATO are presented as operating cash flows included in receipts from customers or payments to suppliers.

(j) Income Tax

The Company is exempt from income tax under section 23 (g) of the Income Tax Assessment act.

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

1. Statement of Significant Accounting Policies (cont'd)

(k) Comparative Figures

When required by accounting standards, comparative figures have been adjusted to conform with changes in presentation for the current financial year.

(l) Trade and other Payables

Trade and other payables represent the liabilities for goods and services received by the company during the reporting period that remain unpaid at the end of the reporting period. The balance is recognised as a current liability with the amounts normally paid within 30 days of recognition of the liability.

(m) Critical Accounting Estimates and Judgements

The Directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the entity.

(n) Economic Independence

The Entrance Leagues Club (Reduced Disclosure Requirements) Limited is dependent upon the Department of Human Services for the majority of its revenues to operate the business. At the date of this report the Board of Directors has no reason to believe the Department will not continue to support The Entrance Leagues Club (Reduced Disclosure Requirements) Limited.

(o) Critical accounting estimates and judgements

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that may have a financial impact on the entity and that are believed to be reasonable under the circumstances.

(p) New accounting standards and interpretations

Certain new accounting standards and interpretations have been published that are not mandatory for 30 June 2013 reporting periods. The Company's assessment of the impact of these new standards and interpretations is that their adoption is not expected to have a material impact on future financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| | | |
|---|-------------|-------------|
| 2. Revenue | 2013 | 2012 |
| | \$ | \$ |
| Sale of Goods | | |
| - Bar sales | 2,968,807 | 2,969,144 |
| - Catering sales | 1,723,412 | 1,737,596 |
| | <hr/> | <hr/> |
| - Total sale of goods | 4,692,219 | 4,706,740 |
| | <hr/> | <hr/> |
| Rendering of services | | |
| - Poker machine clearances | 6,964,538 | 7,305,809 |
| - TAB commission | 95,610 | 102,537 |
| - Keno commission | 148,873 | 137,875 |
| - Football club income | 290,105 | 277,658 |
| - Bowling club income | 32,725 | 18,687 |
| - Other promotions income | 331,181 | 316,073 |
| | <hr/> | <hr/> |
| Total rendering of services | 7,863,032 | 8,158,639 |
| | <hr/> | <hr/> |
| Other Income | | |
| - Commission received | 108,790 | 101,358 |
| - Interest received | 64,565 | 81,268 |
| - Members subscriptions | 36,789 | 40,735 |
| - Other income | 53,135 | 67,454 |
| - Proceeds from sale of non-current asset | 240,510 | 190,012 |
| | <hr/> | <hr/> |
| Total other income | 503,789 | 480,827 |
| | <hr/> | <hr/> |
| Total revenue and other income | 13,059,040 | 13,346,206 |
| | <hr/> <hr/> | <hr/> <hr/> |
| 3. Profit for the Year | | |
| Depreciation | | |
| - Leasehold buildings | 272,168 | 273,872 |
| - Leasehold buildings-bowling club | 57,047 | 33,595 |
| - Furniture, Fittings and plant | 283,807 | 227,434 |
| - Office Equipment Furniture | 25,631 | 21,217 |
| - Poker machines | 796,215 | 700,034 |
| | <hr/> | <hr/> |
| 4. Cash and cash equivalents | | |
| Cash on bank | 182,648 | 286,847 |
| Cash at bank | 2,428,263 | 2,373,904 |
| | <hr/> | <hr/> |
| | 2,610,911 | 2,660,751 |
| | <hr/> <hr/> | <hr/> <hr/> |

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| | | |
|--|-----------------------|-----------------------|
| 5. Trade and other receivables | 2013 | 2012 |
| | \$ | \$ |
| Other debtors | 46,711 | 56,031 |
| | <u>46,711</u> | <u>56,031</u> |
| 6. Inventories | <u><u>46,711</u></u> | <u><u>56,031</u></u> |
| Bar Stock | 58,939 | 50,715 |
| Catering Stock | 8,143 | 11,747 |
| Merchandise and prizes | 15,858 | 14,522 |
| | <u>82,940</u> | <u>76,984</u> |
| 7. Other Assets | <u><u>82,940</u></u> | <u><u>76,984</u></u> |
| Prepayments | 190,077 | 181,730 |
| Deposits | 8,913 | 8,550 |
| | <u>198,990</u> | <u>190,280</u> |
| 8. Property, Plant and Equipment | <u><u>198,990</u></u> | <u><u>190,280</u></u> |
| Leasehold buildings - at cost | 9,092,466 | 9,078,863 |
| Less: Accumulated depreciation | (3,057,362) | (2,785,194) |
| | <u>6,035,104</u> | <u>6,293,669</u> |
| Leasehold Buildings - Bowling Club - at independent valuation | (a) 681,162 | 672,582 |
| Less: Accumulated amortisation | (204,076) | (147,029) |
| | <u>477,086</u> | <u>525,553</u> |
| Furniture, fittings & plant - at cost | 3,081,376 | 2,911,445 |
| Less: Accumulated depreciation | (2,257,597) | (1,973,790) |
| | <u>823,779</u> | <u>937,655</u> |
| Office equipment & furniture - at cost | 236,291 | 206,553 |
| Less: Accumulated depreciation | (187,890) | (162,260) |
| | <u>48,401</u> | <u>44,293</u> |

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| 8. Property, Plant and Equipment (cont'd) | 2013 | 2012 |
|--|-------------------------|-------------------------|
| | \$ | \$ |
| Poker machines - at cost | 5,007,845 | 4,214,747 |
| Less: Accumulated depreciation | (3,218,371) | (2,971,028) |
| | <u>1,789,474</u> | <u>1,243,719</u> |
| Plant, equipment & vehicles under lease | 123,495 | 123,495 |
| Less: Accumulated amortisation | (123,495) | (123,495) |
| | <u>-</u> | <u>-</u> |
| Total Property, Plant and Equipment | <u><u>9,173,844</u></u> | <u><u>9,044,889</u></u> |

- (a) The valuation of The Golden Hind Women's Bowling Club leasehold buildings was based on the assessment of the current market value. The independent valuation on 7 September 2000 was carried out by Robertson & Robertson.

Movements in Carrying Amounts

Movement in the carrying amount for each class of property, plant and equipment between the beginning and the end of the current financial year.

| | Leasehold Buildings | Leasehold Buildings – Bowling club | Furniture, Fittings & Plant | Office Equipment & Furniture | Poker Machines | Capital Works | Total |
|--|---------------------|------------------------------------|-----------------------------|------------------------------|----------------|---------------|-------------|
| Balance at beginning of year | 6,293,669 | 525,553 | 937,655 | 44,293 | 1,243,719 | - | 9,044,889 |
| Additions | 13,603 | 8,580 | 169,931 | 29,739 | 1,613,329 | - | 1,835,182 |
| Disposals | | | | | (271,359) | - | (271,359) |
| Depreciation expense | (272,168) | (57,047) | (283,807) | (25,631) | (796,215) | - | (1,434,868) |
| Carrying amount at the end of the year | 6,035,104 | 477,086 | 823,779 | 48,401 | 1,789,474 | - | 9,173,844 |

9. Intangible assets

| | | |
|----------------------------|---------|---------|
| Poker machine entitlements | 172,190 | 172,190 |
|----------------------------|---------|---------|

10. Trade and other payables

| | | |
|-----------------|----------------|----------------|
| <i>Current</i> | | |
| Trade Creditors | 603,815 | 339,520 |
| Accruals | 345,082 | 426,122 |
| | <u>948,897</u> | <u>765,642</u> |

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| 11. Borrowings | Note | 2013 | 2012 |
|-----------------------|-------------|-------------|-------------|
| | | \$ | \$ |
| <i>Current:</i> | | | |
| Secured: | | | |
| Bill Facility | (i) | - | 357,412 |
| | | - | 357,412 |
| <i>Non-Current:</i> | | | |
| Secured: | | | |
| Bill Facility | (i) | 1,073,016 | 1,102,988 |

Secured Liabilities:

- (i) Secured by Registered First Mortgage over the Company's leased land and buildings, an equitable mortgage over the assets and undertakings of the Company and a letter of set-off over Term deposits.
- (ii) Effectively secured over the assets involved.

12. Provisions

| | | | |
|--------------------|--|----------------|----------------|
| <i>Current</i> | | | |
| Annual leave | | 149,633 | 150,399 |
| Long Service Leave | | 173,213 | 155,898 |
| | | <u>322,846</u> | <u>306,297</u> |
| <i>Non-Current</i> | | | |
| Long Service Leave | | 49,392 | 64,157 |
| Annual Leave | | 47,776 | 57,163 |
| | | <u>97,168</u> | <u>121,320</u> |

13. Other Liabilities

| | | | |
|-----------------------------------|--|---------------|---------------|
| <i>Current</i> | | | |
| Members' subscriptions in advance | | 10,544 | 10,530 |
| | | <u>10,544</u> | <u>10,530</u> |
| <i>Non Current</i> | | | |
| Members' subscriptions in advance | | 19,776 | 24,097 |
| | | <u>19,776</u> | <u>24,097</u> |

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| 14. Financial Risk Management | Note | 2013 | 2012 |
|---|-------------|-------------|-------------|
| | | \$ | \$ |
| The carrying amounts for each category of financial instruments, measured in accordance with the accounting policies to these financial statements, are as follows: | | | |
| Financial assets | | | |
| Cash and other equivalents | | 2,610,911 | 2,660,751 |
| Trade and other receivables | | 46,711 | 56,031 |
| | | <hr/> | <hr/> |
| | | 2,657,622 | 2,716,782 |
| | | <hr/> | <hr/> |
| Financial liabilities | | | |
| Financial liabilities at amortised cost: | | | |
| - Trade and other payables | | 948,897 | 765,642 |
| - Borrowings | | 1,073,000 | 1,460,400 |
| | | <hr/> | <hr/> |
| | | 2,021,897 | 2,226,042 |
| | | <hr/> | <hr/> |
| 15. Key Management Personnel Disclosures | | | |
| Key management personnel compensation | | 563,560 | 451,362 |
| | | <hr/> | <hr/> |
| 16. Related Party Transactions | | | |
| The directors also purchased goods from the company on the same terms and conditions available to the company's employees, members and guests. | | | |
| 17. Operating Lease Commitments | | | |
| Non-cancellable operating leases contracted for but not capitalised in the financial statements | | | |
| Payable | | | |
| - not later than 1 year | | 157,768 | 154,128 |
| - later than 1 year but not later than 5 years | | 631,070 | 616,512 |
| - later than 5 years but not later than 10 years | | 788,838 | 770,640 |
| | | <hr/> | <hr/> |
| | | 1,577,676 | 1,541,280 |
| | | <hr/> | <hr/> |

NOTES TO THE FINANCIAL STATEMENTS

For The Year Ended 30 September 2013

| 18. Cash Flow Information | Note | 2013 | 2012 |
|---|-------------|-------------|-------------|
| | | \$ | \$ |
| (a) Cash and cash equivalents | | | |
| Cash at the end of the financial year as shown in the statement of cash flows is reconciled to the items in the statement of financial position as follows: | | | |
| Cash on hand | | 182,648 | 286,847 |
| Cash at bank 2,428,263 | | | 2,373,904 |
| | | 2,610,911 | 2,660,751 |
| b) Reconciliation of Cash Flow from Operations with Operating Profit after Income Tax | | | |
| Operating profit after Income Tax | | 300,500 | 1,122,707 |
| Non-cash flows in operating profit | | | |
| Amortisation | | 57,047 | 33,595 |
| Depreciation | | 1,377,821 | 1,222,554 |
| Profit on sale of non-current assets | | (240,510) | (190,013) |
| Changes in assets and liabilities | | | |
| Trade and other receivables | | 9,320 | 36,628 |
| Inventories | | (5,956) | (257) |
| Other assets | | (8,710) | (5,356) |
| (Decrease)/increase in trade and other payables | | 183,255 | (149,341) |
| Increase in other liabilities | | (4,307) | 830 |
| Increase /(Decrease)in provisions | | (7,603) | 28,616 |
| Cash Flows from Operations | | 1,660,857 | 2,099,963 |
| (c) Loan facilities | | | |
| Loan facilities | | 1,073,000 | 2,073,000 |
| Amount utilised | | - | 1,460,400 |
| Unused credit facility | | 1,073,000 | 612,600 |

DIRECTORS' DECLARATION

For The Year Ended 30 September 2013

In accordance with a resolution of the directors of The Entrance Leagues Club (Reduced Disclosure Requirements) Limited, the directors of the company declare that:

1. The financial statements and notes, as set out on pages 9 to 30, are in accordance with the Corporations Act 2001:
 - (a) comply with Australian Accounting Standards- Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the financial position as at 30 June 2013 and of its performance for the year ended on that date.

2. In the directors' opinion, there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.



D L Hart
Director



VP Mitchell
Director

BATEAU BAY NSW

Dated: *29 October, 2013*

Independent Audit Report To The Members Of The Entrance Leagues Club Limited

Report on the Concise Financial Report

We have audited the accompanying financial report of The Entrance Leagues Club (Reduced Disclosure Requirements) Limited (the company), which comprises the statement of financial position as at 30 June 2013, statement of comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

Directors' Responsibility for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the Corporations Act 2001 and for such internal control as the directors determine is necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation of the financial report that gives true and fair view in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Independent Audit Report To The Members Of The Entrance Leagues Club Limited

Independence

In conducting our audit, we have complied with the independence requirements of Australian professional and ethical pronouncements and the Corporations Act 2001. We confirm that the independence declaration required by the Corporation Act 2001, which has been given to the directors of The Entrance Leagues Club (Reduced Disclosure Requirements) Limited, would be in the same terms if given to the directors as at the time of the auditors report.

Opinion

In our opinion the financial report of The Entrance Leagues Club (Reduced Disclosure Requirements) Limited is in accordance with the Corporations Act 2001, including:

- (i) giving a true and fair view of the company's financial position as at 30 June 2013 and of its performance for the year ended on that date; and
- (ii) complying with Australian Accounting Standards-Reduced Disclosure Requirements and the Corporations Regulations 2001.

FORTUNITY ASSURANCE



T R Davidson

Partner

Erina NSW 2250

Dated: *29 October, 2013*

THANK YOU

to all our current staff members for the professional manner in which you represent our Club.

Administration

| | |
|---------------------------------|---|
| Operations Manager | Edward Schubach |
| Finance Manager | Leonie Perkins |
| Human Resources Manager | Cathy Papesch |
| Administration Assistant | Melinda Skinner |
| Catering Manager/Executive Chef | Michael Armstrong |
| Functions Co-ordinator | Ben Zakaria |
| Duty Managers | Luke Hay, Chris Wayne, Jason Cousins |
| Brasserie Co-ordinators | Melinda White & Gail Munro |
| Cash Controllers | Ron Ferguson & Jessica Cantrell |
| Cellar/Bar Operations | Peter Toohey |
| Repairs & Maintenance | Barry Pike |

Poker Machines • Bar • Keno • TAB • Promotions • Cash Box Courtesy Bus • Cleaning • Brasserie • Cash Control • Reception

| | | | |
|---------------------|------------------|----------------------|------------------|
| Tony ABOURIZK | Nicole DIXON | Alisha LOCKWOOD | Lorenzo SANTONI |
| Donna ALEXANDER | Denise DOVER | Tania LOUIS | Alahna SCOTT |
| Glen ALLEN | Reece DUNNING | Jordan LUTTRELL | Maddison SEDGMAN |
| Albert ALOISIO | Mark ELLIS | Will MAGNUSSEN | Chelsea SHEARER |
| Lauren ANDREWS | Ben FINCH | Donna MARAFIOTI | Brad SMYTHE |
| Megan ANDREWS | Marnie FINCH | Nathan McALISTER | Peter SOPER |
| Shannon BALDACCHINO | Shaun GANLY | Lisa MOHAPP | Carol SPITTLES |
| Trent BERCKELMAN | Alexis HAMER | Allen MULIA MALAU | Tian STEPHENS |
| Rees BRACK | Rebecca HART | Dennis O'LOUGHLIN | Karina STONE |
| Paris BROOKS | Ryan HUDSON | Rhonda PALMER | Sandi TUCKER |
| Hannah CLENDENNING | Amy HUGHES | Emma PARSONS | Cassie TURNBULL |
| Michelle COOK | Cathy HUNTER | Kaid PATTERSON-MILLS | Melinda WARD |
| Blake COPLAND | Sandy KEAYS | Mandy PHIPPS | Mitchell WEST |
| Jade DAVIES | Michael KENNEDY | Ricky PINKERTON | |
| Thomas DAVIS-MARIN | Michael LAWRENCE | Brady RAHARDT | |
| Laurie DENNIS | Aiden LITTLE | Marcus ROCHE | |

RESPONSIBLE service of alcohol

The Entrance Leagues Club Policy

It is necessary for this Club to practice responsible service of alcohol for community, legal and health reasons. Irresponsible use of alcohol leads to serious social problems including drunkenness, under age drinking, violence and drink driving.

It is the policy of The Entrance Leagues Club:

- to respect a person's right to consume alcohol responsibly.
- to allow patrons present in the Club to enjoy themselves in a responsible manner.
- to prevent intoxication, violent or quarrelsome behaviour in or around the Club premises.
- to prevent excessive drinking of alcohol by individuals which place themselves, other patrons and the community at risk.
- to refuse service of alcohol to under age persons.

It is illegal for:

- a person on the Club's premises to sell or supply liquor to a person under the age of 18 years on the Club's premises.
- this Club's Licensee to permit intoxication or any indecent, violent or quarrelsome conduct on the Club's premises.
- a person on the Club's premises to sell or supply any liquor to any person on the Club's premises who is at the time intoxicated.
- a person who has been refused entry into the Club, or has been requested to leave the Club, because they are intoxicated, to refuse to quit the Club premises when requested to do so.

Intoxication

May be described as a state in which, through the consumption of alcohol, a person has severely lost the normal control of his or her bodily and mental faculties.

Preventing Intoxication

The Entrance Leagues Club will take all reasonable steps to prevent intoxication on the Club's premises including:

- promoting low alcohol and non-alcoholic drinks
- encouraging patrons to have non-alcoholic drinks between rounds of alcoholic drinks
- promoting food sales
- refusal of service to persons apparently intoxicated

Preventing under age drinking

The Club staff will request proof of age from any person entering the Club, or present in the Club, who appears under age or if there is a doubt about the person being of legal age. The only proof of age acceptable are photo drivers license, proof of age card or passport.

Understanding the Responsible Service of Alcohol Policy

This policy will be displayed throughout the Club and appear in the Club's Journal to ensure patrons are made aware of it. Any person wanting further information or explanation about it, including its implications for patrons, should contact the Duty Manager. All staff are given the opportunity to be trained so that they are made aware of their legal rights and obligations pertaining to responsible service of alcohol, of the provisions of the Club's Responsible Service of Alcohol Policy and the signs of intoxication.

Responsible Conduct of Gaming

The Entrance Leagues Club is totally committed to the practice of Responsible Conduct of Gaming for community, legal and health reasons and to minimise harm and meet community expectations. The Entrance Leagues Club achieves its harm minimisation objective through its gambling operations by having in place a set of rules and procedures to ensure a pleasant and safe gambling environment. A copy of these rules is readily available at the Clubs Reception and is displayed throughout the Club.

**Is gambling a problem for you?
Club Safe is a confidential,
anonymous & free counselling service.
Call 1800 99 77 66**

The last game for the year ending 2013 was held at Gosford this year, being our Final Game and Christmas Bash. On completion of the game the Players headed back to the Mother Club for our Christmas Lunch, Presentations and get together to round off another great year.

During 2013, we played at Gosford, Morisset, Shelly Beach, Hunter Valley, Charlestown, Wyong, Toukley, Shortland Waters, Muree and Hawks Nest which were in most cases enjoyable; however, the odd tree took a severe battering from the odd wayward ball.

I often ponder, only a Scotsman could invent such a game. You have a little white ball which you have to hit the bejesus out of to get it in a little round hold on a green which is protected by sand bunkers you can get lost in and they call it fun, why do we keep coming back?

This year we had the pleasure of some New Players to boost the ranks as some of our longer serving players have moved on and we wish them well. We averaged 24 to 26 Players at most games this year, which was excellent once again, thank you all.

There was some excellent Golf played by our Member's resulting in the 2013 Championship Winners decided during the year, being;

- Men's A - Grade Winner
Nigel Rigby
- Men's B - Grade Winner
Roy Campanelli
- Men's C - Grade Winner
Barry Dun

- Knock Out Winner
Danny Garbutt
- Putting Champion
Danny Garbutt
- Most Games Played
Richard Monaghan

Club Champion 2013: Nigel Rigby
On behalf of all the Members and Committee, a well earned congratulation's to all of 2013 recipients and a hardy well done.

Special Mention: Dave Allen and Keith Tubner were honoured with Life Member Ship.

The 2014 Committee Elect; President: Ryan Scott, Vice President: Nigel Rigby, Treasurer: Roy Campanelli, Secretary: Patrick Murray and Captain/Handicapper: Greg Scott.

Congratulations to the New Committee, we look forward to another great year.

To the Club Directors and Management we thank you so much for your continued support, without you we would not exist or have a strong Social Golf Club as it is.

It is my pleasure as President to thank the 2013 Committee for a job well done. The Commitment is dedicated to ensuring our Club stays strong and functional, thank you one and all.

If you wish to play Golf and are a Member of the Entrance Tigers, come and join our very friendly group of players, you will be made most welcome, we are a very friendly Social Club.

Ryan Scott
President TELC Golf Club

The Men's Social Bowlers have experienced a great year in 2013 thanks to The Entrance Leagues Club for providing and maintaining the Best Bowling Green on the Coast, it has drawn many positive comments from visiting Bowlers!

Our Bowling Club was dealt a blow when Noel Treweek gave notice in May due to illness and was unable to continue as Bowls President. Noel's expertise has made the Bowling Club into what it is today. Noel's last day as Bowls President was on the 28th May, 2013 and on that day he had been bowls President for a total of five years, five months and five days. Our sincere thanks and gratitude goes out to Noel for his enormous commitment to the Bowls Club during his time as our leader.

During 2013 our Members were saddened by the deaths of fellow Bowls Members, Dick Lord, Alan Hughes, Bill McGrath, Jack Goswell, Ken Eckford and Howie Taylor.

The MENS BOWLING CLUB MEMORIAL DAY was held on the 14TH June, winners on the day were Peter Kane, Ian Wayling, Bruce Campbell and Vince Mitchell.

The Triples Championship was held on the 8th September 2013. Winners on the day were Neville Trevelyan, Bill Speechly and Joe Robinson.

Another enjoyable day was our Annual Trip to Ettalong Bowling Club. No winners or losers on this day, just a good time had by all.

Our Annual 'DRESS UP' day held on the 8th November, was a tremendous success, with a variety of costumes worn which made it difficult to decide the winners! After a long debate it was decided to Award Two 1st Prize Winners, who were Bill Sankey and Terry Walsh and three second places! Second place Winners were Dave Reed, Neville Trevelyan

and Tony Spiteri.

To THE ENTRANCE LEAGUES CLUB President David Hart, his Board of Directors, Chief Executive Officer Mark Chaffey and all of the Administration Staff we owe our thanks for your assistance and co-operation throughout 2013.

To Ann Bray, President of the Ladies Bowls Club and all involved with the GHWBC we thank you for your kind and friendly co-operation throughout 2013.

Many thanks and much appreciation is extended to, Tony Smith for a great job as Green Keeper, Barry Pike for looking after our Club's Maintenance needs, Greg Scott for looking after our Club's Trophies and Engraving requirements.

To the Bowls Committee for a job well done, being Don Kable, Ted McNamara, Bruce Ferguson, Ray Newans, Wally Dawes and Rick Caruso.

Special thanks also to the following gentlemen for their hard work which is appreciated by the Bowlers, Bob Northcott, Bob Black, Don McIntosh, Geoff Cutbush, Barry Looke, Danny Hardiman, Dave Reed, Paul Cullinan, Peter Dowman and Rod Greenaway along with Ted McNamara and Don Kable for looking after our 'Twilight Bowlers'.

On behalf of The ENTRANCE LEAGUES MENS SOCIAL BOWLING CLUB, I take this opportunity to wish each and every one a Merry Christmas and a Safe and Happy New Year.

Joe Robinson
President of The Entrance Leagues Mens Social Bowling Club

This year in Darts we were down on numbers, but we still managed to have eight teams of three in both the summer and the winter comp.

Summer Comp A Grade Winners were:

- Gai Bonser
- Bruce Heaton
- Tony Smith

Summer Comp A Grade Runner-up:

- Chris Rutter
- Brad Walker
- Kylie Greenwood

Summer Comp B Grade Winners:

- Harvey Estreich
- Mick Heaton
- Bob Lish

Summer Comp B Grade Runner-Up:

- John Hodgson
- Trevor Perry
- Shell Perry

Winter Comp A Grade Winners:

- Carle Ward
- Tony Smith
- Shell Perry

Winter Comp A Grade Runner-Up:

- John Hellyer
- John Hodgson
- Rick Dunford

Winter Comp B Grade Winners:

- Brad Walker
- Tony Twomey
- Terry Small

Winter Comp B Grade Runner-Up:

- Nathan Williams
- Jenny Johnson
- Kyle Saxby

Club Drawn Mix Doubles Winners

- Norm Walker • Faye Heaton

Runner-Up:

- Mick Heaton • Kathie Kelly

Nominated Mixed Doubles Winners:

- Norm Walker • Gai Bonser

Runner-Up:

- Carle Ward • Kylie Greenwood

Men's Doubles Winners

- Mick Walker • Norm Walker

Runner-Up:

- John Hellyer • Carle Ward

Women's Doubles Winners

- Jenny Johnson • Kylie Greenwood

Runner-Up:

- Gai Bonser • Shell Perry

A Grade Singles

- Winner:** • Carle Ward

- Runner-Up:** • Norm Walker

B Grade Singles

- Winner:** • Chris Rutter

- Runner-Up:** • Mick Heaton

C Grade

- Winner:** • Di Bonser

- Runner-Up:** • Kyle Saxby

I thank the Board of Directors and everybody on the Committee for all the help they have given me this year. I wish everybody a Merry Christmas and a Happy New Year.

Yours in Darts

**Mick Walker
President**

The year 2013 has been a very busy one for all concerned. Both Grades entered in Pennants this year performed really well with Grade 3 just missing the Play offs, whilst Grade 4 went one step further by winning their Section and going on to play in the finals at The Entrance. The Ladies had a couple of good wins however ended in fourth position overall. Congratulations to all Players and Managers for your dedication during the competition.

At Club level all Championships were completed with winners as follows;

Major Singles:
Evon Nurthen

Minor Singles:
Di Halliday

Pairs:
Audrey Hardman and Di Randall

Triples:
Betty Mudiman, Audrey Hardman and Di Randall

Fours:
Evon Nurthen, Betty Jones, Monica Stewart and Gwen Dwyer

Bowler of the Year:
Evon Nurthen

Club-Person of the Year:
Shirley Dunn

Congratulations to all who entered as there were some very close matches.

We had a great Social Year as well!

Our trip to Mudgee was a big success with all enjoying the Bowls, Friendship, Honey Tasting, Wine and Discovering what this town has to offer. To finish off the year, we had a trip to Windsor where we joined a Paddle Wheeler and spent 3 hours on the Hawkesbury River.

There were also visits to us by Dee Why Bowling Club and Berkeley Village Bowlers. These are Annual Events and our green is usually full.

Our monthly Twilights have continued to be a great drawcard for Members and Visitors with all impressed with our Green and Lights. Again this year we held a Charity Night for Central Coast Kids in Need, raising \$1,157 for a very worthy cause.

For the first time we decided to celebrate Christmas in our Club-House with Catering organised from the Leagues Club. Everyone thoroughly enjoyed their game of Bowls followed by a magnificent array of food. Our Social Ladies provided light refreshments before Bowls with dessert and fruit served after the meal. However, I think the highlight was the entertainment provided by President Dave Hart, we have already booked him for next year!! Thank you to all concerned in organising this fabulous night. Our Secretary Elaine Dawes had the idea after helping with a Barefoot Bowls night and it was a great success.

I would like to thank so many people for their efforts during this year. On behalf of all Members I extend my appreciation for a job truly well done to the Executive Committee, being Secretary Elaine Dawes,

Vice Presidents Elaine Hughes and Lyn Perkin and Treasurer Di Halliday. All other personnel including our Selectors Shirley Dunn, Coral Kane and Betty Jones, Social Ladies Rhonda Stewart, Lyn McIntosh, Yvonne Fryer, Colleen Wilson, Barbara Wilson, Norma Kurth, Ann Tracey, Judy Philpot and Deidre Abdy. Match Committee Val Cochrane, Betty Towells and Marti Pettifer, Delegate Betty Mudiman and Welfare Dawn Wall. My thanks also to Judy Philpot for all the photos she has taken and printed.

The Management and Staff of the Leagues Club have been outstanding in helping us during the year. President Dave Hart and the Members of the Board have been very supportive of our Club over the years and we appreciate their commitment. To CEO Mark Chaffey and the Office Staff our sincere thanks also for your support. A Special thanks to Ben for his assistance and guidance in Catering for our Functions.

Finally to the Members of the Men's Social Bowls a sincere thanks for your support and attendance at our Bowls Days. We have developed a strong association and look forward to your continued support.

In closing, on behalf of all at Golden Hind, I wish you all a Happy Christmas and Prosperous New Year.

ANN BRAY
PRESIDENT GOLDEN WOMEN'S
BOWLING CLUB

This year has been certainly eventful, I would like to sincerely thank the majority of Executive, Committee and General Committee for their dedication and support they have provided to our club and myself throughout the year. Without them our club would cease to exist, it is a thankless job but is also such a high rewarding job. A special thanks to Kerry Goodsell who is retiring from our committee this year. Kerry has been a valued member for over 10 years and am sure she will still continue to remain involved and help out when she can.

We must also thank the ongoing support from our sponsor The Entrance Leagues Club without their support we would find it difficult to exist. In appreciation of their support we encourage all members to support them and the club in which we are affiliated with. The new equipment and gear that we purchased this year that was funded by the club was greatly appreciated by myself and our members.

I would like to congratulate the volunteers being the players and their families who actively support our club week in week out throughout the year. We are fortunate to have a dedicated and loyal group of people and sincerely appreciate their on going support and input into our club.

Once again our club has finished debt free, this has been brought about by a lot of hard work from the majority of members involved with our club and is greatly appreciated by myself and committee.

This year we had 11 teams in total , 8 Junior and 3 Senior. We had 3 teams make it into Grandfinal contention all of which were our

juniors, unfortunately all were unsuccessful but shined in their glory.

Fundamentally the reason we are here is for our girls, I thank you. To continue to play or join our club that is rebuilding and now with your support, building a stronger foundation. To see the girls and their families out at the games on Saturdays having fun, supporting one another, showing sportsmanship and respecting each other is so rewarding and special.

There is no doubt this year has been very challenging for our club. I would once again like to thank our committee, sponsor, players, families, umpirers and coaches who have supported our club and for the minority that infiltrated our club for their own gain and needs. This will not be tolerated again in the future. We are here for the girls and the girls only, we do the best for them not ourselves.

I would also like to thank Sue MacSween our Secretary for all she has done since being with the club in the various roles she has held. I would also like to wish Sue and her family all the best for the future and wish Sue a speedy recovery and we will see her back again soon.

Next year will be a new, better and brighter year, we have had some changes in our committee and have a whole new group of members who are excited about the new upcoming season and have some good ideas to bring to the table.

Here's to 2013 and bring on 2014 :)

MICHELLE DRAPER
PRESIDENT

FIRST GRADE:

Rapid Clean: 1st Grade Report

With a promising start to the season after preseason recruiting, it didn't take long before injuries to our side and the Ron Massey side, that things became a challenge for most of the season.

We competed with most teams, losing a handful of games by two to four points. Had we fielded our full strength side week in week out we would have finished higher on the ladder. In saying that, we still progressed to the second round of the finals whilst developing our local juniors on the way, and also promoting players to the Ron Massey Team who also progressed to the finals.

I would like to thank all the players who put in each week especially our captain Shane Wooden who helped on and off the field. Thanks to Dave Webb, Col "Crusher" Thurston, Alan Chong and the rest of the Medical Staff for there much needed help in 2013.

All the best and good luck to all the players in the future.

Rick Treloar

UNDER 18's

The 2013 season for the Coastwide Towing Under 18's was a bit of a mixed bag. The team saw some of its members play in all grades with Daniel and Jacob Saifiti playing in 1st grade and Ron Massey Cup. Nathan Cooper and Nathan Lane were both regulars in the 1st grade team. While many of the other players played in 2nd grade and Thirds.

The team had some great results throughout the season and had wins against all the teams in the competition. The win against Erina early in the season was a highlight. We made it through to the semi finals but were unlucky not to progress against Erina in a high quality game.

All the players performed well throughout the year and showed a great determination to achieve which will

be evident throughout the club in years to come. The quality of these players showed in our major award winners across the club. They were:

Best and Fairest: Mitch Jacobs

Best Forward: Nathan Cooper

Best Back: Connor Atkins

I would like to thank the club and its support staff for the commitment and support they supply for the teams and Brian Waters and Noel Carson for helping throughout the year. With the competition moving to an U19's age group the boys are keen to progress further in 2014 and will work hard to get another premiership for the club.

Matt Hunter

CENTRAL COAST CLEANING CONTRACTORS RON MASSEY CUP TEAM REPORT 2013

We began the season with a talented roster after some quality pre-season recruiting and the retention of most of last year's grand final squad.

Existing teams from 2012 had strengthened their rosters and the addition of the well-credentialed Clubs; Asquith, Wests Magpies (from NSW Cup) added some spice to a strong Twelve Team Competition.

We began with five commanding wins placing us in first position by round six. However, we came to a crashing halt against eventual Premiers Wentworthville at EDSACC, a rare loss on home soil. Another comprehensive loss to eventual Minor Premiers Cabramatta, also at EDSACC, and a third loss on the trot to the Auburn Warriors at Lidcombe Oval saw us fall to third position and had the Coaching Staff searching for answers. Momentum was regained with good wins against Blacktown Workers at Blacktown and a stunning victory over the then undefeated competition leaders Mounties at home. Our scheduled game against Windsor was postponed due to wet weather but we maintained our spot in the top four with a game in hand at the end of the first round.

Two wins on the trot were recorded at the beginning of the second round, with an away win against

Kingsgrove Colts notable as five of our top line players and our Coach Jamy Forbes were on duty with the RMC Representative Side. Their replacements filled in admirably and gained valuable experience. Our game against Asquith was postponed due to wet weather leaving us with two games to make up and not a lot of time remaining in the season.

Two of the most disappointing losses in our recent history were recorded in the next two games against Wests at EDSACC and Guildford at McCreedie Park, both of which we were expected to win. The train seemed to be back on track with an exciting win against Wenty at Ringrose Park but then a loss to Cabra at Cabra and a narrow loss to a rapidly improving Auburn at EDSACC disrupted things with the semis imminent.

We then moved into a pretty rugged schedule with an away game against Windsor, a home game against Blacktown and a last round encounter with then competition leaders Mounties at Mounties. We came away with three good wins to end the competition rounds in fourth position. These games were interspersed with mid-week catch up games against Windsor (a disappointing 18 all draw) and Asquith (a 24-10 victory). We were forced to play seven games in just over three weeks and playing resources were severely stretched. At one stage we had nine regular RMC players watching on injured from the sidelines but their replacements really stepped up and we finished the year in fourth spot giving us a chance to earn a week off in the eight team semi-final format introduced this year.

Our comprehensive victory over Cabramatta at Cabramatta in the qualifying semi-final earned us a rest, but the week off, rather than refreshing the team, seemed to take the wind out of our sails and we appeared to lose momentum, suffering a disappointing loss to Mounties at Jubilee Oval in the preliminary final. It was shattering to have played so poorly when a win over a side whose measure we seemed to have had during the season would have marched us into the Grand Final for the second consecutive year.

During the year we used 34 players in RMC. Notable performances were recorded by local junior Harley

Ridge who was the competition's leading try scorer before breaking his leg mid-season and by Jake Fitzpatrick who was the competition's leading point scorer until his injury early in round two. Sebastian Vourlos was a Nominee for Player of the Year in RMC and 12 players, 7 of them local juniors made their debut at RMC level.

With long term illness striking two of the Coaching/Management Staff, including Head Coach Jamy Forbes, the efforts of Gary Launt in a management role all season and Gavin Westwood, who was required to step up from his Assistant Coach role during a crucial part of the season, must be acknowledged. Our thanks to these good Clubman.

Jamy showed his usual high level of Club spirit spending the absolute minimum time away from the team and we wish him the best in his recovery.

Thanks also to the remaining Support and Medical Staff for their efforts, especially to Glenn Ritchie who was not only a masseur but did extra training with individual players and small groups, set up and conducted pre-game warm ups and the ran water and messages during games. Thanks also to our Volunteers and Committee, to our Board of Directors for their continued support of our participation in RMC, to our lower Grade Coaches and especially to our Supporters.

Once again our Major Sponsors, Guy and his staff at Central Coast Cleaning Contractors have assisted us enormously. Finally, thanks to our Players for their efforts this year, often under difficult circumstances. Well done to our Representative Players and Coach for their selection.

Nine years in this competition has seen us win Two Premierships, finish runner's up twice, finalists three times, semi-finalists once and in sixth spot in the only year we didn't make the playoffs.

In addition to this we have won several Minor Premierships, the most recent in 2012. This is a very creditable effort of which all associated with the Club should be very proud. We look forward to another successful year in 2014. Up the Tigers.

Mick Tattam
RMC Co-Manager TERLFC

Under 17s Awards – Coca Cola Amatil (Sponsor) Steve McSweeney (Coach)

- Best Forward – Tyler Webb
- Best Back – Nelson Florimo
- Best & Fairest – Jacob McCudden
- Players Player – Jacob McCudden

Under 18s Awards – Coastwide Towing (Sponsor) Matt Hunter (Coach)

- Best Forward – Nathan Cooper
- Best Back – Connor Atkins
- Best & Fairest – Mitch Jacobs
- Players Player – Nathan Cooper

Open Age Awards –Stevens Construction (Sponsor) Mick Kelly (Coach)

- Best Forward – Tye Morgan
- Best Back – Jarrod Sharpe
- Best & Fairest – Robert Terlato
- Players Player – Luke Kirkby

2nd Grade Awards – Tumbi Tyres (Sponsor) Greg Walsh (Coach)

- Best Forward – Brendon Koeford
- Best Back – Mitch Booth
- Best & Fairest – Jack Laing
- Players Player – Jack Laing

1st Grade Awards – Rapid Clean GTL (Sponsor) Rick Treloar (Coach)

- Best Forward – Curtis Atkins
- Best Back – David O'Neill
- Best & Fairest – Mark Jurd
- Players Player – Mark Jurd

Ron Massey Cup Awards – Central Coast Cleaning Contractors (Sponsor) Jami Forbes (Head Coach)

- Best Forward – Troy Woodley
- Best Back – Jake Fitzpatrick
- Best & Fairest – Sebastian Vourlos
- Players Player – Troy Woodley

Players Awards

- The Top Try Scorer – All Grades Brodyn Mills
- The Top Points Scorer – All Grades Jake Fitzpatrick
- The Most Improved Player – All Grades Nathan McCartin
- The Rookie of The Year – 1st Year CCDRL/RMC Daniel Saifiti
- Ken Eckford Memorial Ironman Award - To the player that has played the most Games in all Grades in one Season 2013 – Sean Boyton
- Graham Fowler Memorial Award - To a player that has displayed Outstanding Commitment to the Football Club – Mark Jurd
- The Jack Jones Best Junior Player Trophy – Jordon Huckstepp
- Wayne Sheen Memorial Award Most outstanding Player – Sebastian Vourlos

Life Membership Awards

- The Ray Parsons Life Members Award – John Langshaw
- The Chika Ryan Life Membership Award – Col Thurston
- The Bruce Stewart Life Membership Award – John Atkins
- The Clubman of the Year – Craig Spratt

TIGERS leagues | The 2013 Teams...



Ron Massey Cup

Back Row: Ray Lewis (Gear Steward), John Sims (Committee), Mick Tattam (Manager), Gavis Westwood (Assistant Coach), Mason Harrison, Troy Adams, Brad Chatfield, Jay Heming, Sebastian Vourlos, Nathan McCartin, Tim Nawaqatabu, Ryan Dalziel, Dylan Theurjahr, Sinbad Kali, Harley Ridge, Jamen McLeod, Jake Fitzpatrick, Dr. Johnathon King (Club Doctor), Glenn Ritchie (Trainer), Dennis O'Loughlin (Trainer), Gary Launt (Manager).

Front Row: Rhys Pritchard, Scott Peachey, Jai Newton, Troy Woodley, Jamy Forbes (Head Coach), Alan Munro (Captain), Ryan Jowett, Perry Le Broque, Scott Jones, Louis Sheens (Ball Boy), Bailey Scott (Ball Boy).

Absent: Lyle Toms (Strapper), David O'Neill, Arana Taumata, Annie Wilson (Trainer).



1st Grade

Back Row: Rick Treloar (Coach), Glenn Ritchie (Trainer), Col Thurston (Trainer), Curtis Atkins, Adam Ralph, Harley Waters, Tom Thurston, Tom Maloney, Daniel Saifiti, Jacob Saifiti, Jack Parkes, Jack Ellison, Black Inwood, Mitch Green, Ben O'Connell, Dave Webb (Manager), Dennis O'Loughlin (Trainer), John Beattie (Strapper), John Atkins (Committee).

Front Row: Josh Walsh, David O'Neill, Ryan Kelly, Hayden Green, Shane Wooden (Captain), Mark Jurd, Marcel Ferris, Nathan Cooper, Nathan Lane.



Reserve Grade

Back Row: Dennis O'Loughlin (Trainer), Andy Parker (Trainer), Greg Walsh (Coach), Lincoln Bennett, Harley Waters, Liam Crawford, Richard Amyouni, Tom Maloney, Jack Parkes, Ryan Kelly, Mitch Green, Hayden Green, Tyler Chant, John Beattie (Trainer), Jon Langshaw (Manager), Mark Phillipott (Sponsor).

Front Row: Michael Ferrington, Kurt Webb, Brendan Koeford, Mitch Booth, Ben O'Connell (Captain), Bryce Worsley, Jack Lang, Josh Walsh, Josh Parish, Jye Phillipott (Ball Boy).

TIGERS leagues The 2013 Teams...



Open Age

Back Row: Dennis O'Loughlin (Trainer), Craig Spratt (Trainer), Mark Hampton, Mark Cummings, Tyrone Jelly, Luke Kirkby, James Nixon, Nick Kelly, Mark Gibbs, Peter Lawler (Manager), Mick Kelly (Coach).

Front Row: Regan Marsh, Brendon Kunde, Tye Morgan, Robbie Terlato, Ben Mohan (Captain), Daniel Hennessey, Jarrad Sharpe, Patrick Kelly, Drew Sutton.



Under 18's

Back Row: Colin Thurston (Trainer), Jack Alexander, Jacob McCudden, Mitch Jacobs, Danyzel Pepper, Christian Bennett, Daniel Saifiti, Jacob Saifiti, Jordan Huckstepp, Ryan Jelley, Sean Boyton, Daniel Grey, Josh Froud, Matthew Hunter (Coach), John Beattie (Strapper).

Front Row: Dylan Davis, Jarred Brown, Ryan Doherty, Nathan Cooper, Nathan Lane (Captain), Logan Granger, Nelson Florimo, Jake Shereb, Connor Atkins.

Absent: Liam Scott, Rhys Duffie, Noel Carson (Manager), Brian Walker (Trainer).



Under 17's

Back Row: Brent Atkins (Trainer), Steve McSweeney (Coach), Col Thurston (Trainer), Jarred Cooper, Calib Vinn, Blake Worsley, Jordan Huckstepp, Jacob McCudeen, Danyzel Pepper, Tyson Roberts, Drew Odisho, Drew Odisho, Josh Gilbert, Nelson Florimo, Toby Hannan, Steve Hamer (Manager), Gavin Thompson (Assistant Coach), Mark Jurd (Trainer).

Front Row: Jackson Crane, Brody Mills, James Dickson, Jarred Brown, Tyler Webb (Captain), Josh French, Reece McNeil, Jake Woods, Sean Boyton.

2013 Sporting Sponsorships and Donations

2013 CLUBGRANTS (CDSE) RECIPIENTS

Toowoomb Bay Surf Lifesaving Club

St Vincent De Paul Society

Southern Region Helicopter Rescue Service

Alzheimers Australia

Starlight Foundation

Cancer Support - Kiah Lodge Residents Group

Police Legacy

Chris O'Brien Lifehouse - RPA

Central Coast Kids in Need

PCYC Police Citizens Youth Club

Clown Doctors - The Humour Foundation

Westmead Children's Hospital

House of Praise Turning Point

University of Newcastle Mobile Oral Health Van

Australian Red Cross - Good Breakfast Club

Camp Breakaway

Hunter Central Coast New England Volunteer Services Uniting Care Ageing Auxiliary

Leukaemia Foundation

ADSSI Home Living

Australian Diabetes Council

Catholic Women's League

Compass Housing KBT Branch

Dept. Education Mental Health

Disability Home Care

Green Point Probus Club

Happy Tappers

Killarney Vale/Bateau Bay Lions Club

Prostate Cancer Foundation

Cancer Council Relay for Life

Screen for Life

Tuggerah Lakes View Club

2013 Sporting Sponsorships and Donations (continued)

2013 SPORTING SPONSORSHIPS and OTHER DONATIONS

| | |
|--|---|
| The Entrance Tigers Netball Club | Shayne Jones - NSW Jnr Touch Championships |
| The Entrance Leagues Club Social Darts Club | Lisa Hepburn - World Ironman Championships |
| The Entrance Leagues Club Social Golf Club | EDSAAC Croquet Club |
| The Entrance Leagues Club Social Bowls Club | Daniel & Jacob Saifiti Rugby League Squad |
| The Entrance District Cricket Club | St John Fisher Catholic School |
| Men of League Central Coast | Auburn Domestic Science School Association |
| Central Coast Softball Association | APEX Club Gosford |
| Tuggerah Lakes Secondary College | Central Coast Vintage Motor Cycle Club |
| Special Olympics | Community Bridge Club |
| Our Lady of the Rosary Catholic School | Dept. Education Professional Development Swansea Branch |
| Tuggerah Lakes Secondary College | Dept. Education Professional Development Maitland Branch |
| NSW State Masters League - Darts | Dept Education Professional Development Gosford Branch |
| Sharryn Jones - Netball State Championships | Disabled Darts |
| Rachelle Sinclair - NSW State Championships | The Entrance Junior Cricket Club |
| Bree Dawson - NSW Rep Touch Football | Men's Shed |
| Wyong District Netball Association | NSW Rugby League |
| Golden Hind Women's Bowling Club | Spotted Gum Pre School |
| CHS School Rugby League/Union | The Entrance High School Darts |
| NSWRL Indigenous Community Clinic | The Entrance Soccer Club |
| Clubs NSW Charity Day | The Entrance Softball Club |
| Central Coast Aboriginal Sporting Assoc | Tuggerah Lakes Local Management Group |
| Central Coast Centurians | Tumbi Umbi High School |
| The Entrance Leagues Club Junior Rugby League Football Club | |
| Killarney Vale Kripples Soccer Club | |

THE ENTRANCE LEAGUES CLUB LTD

ABN 86 002 501 313



THE ENTRANCE RLFC SPONSORS 2013:

The Entrance Rugby League Football Club offers sincere thanks to it's many sponsors for their great support throughout 2013, with special thanks to The Entrance Leagues Club, whose ongoing support and behind the scenes commitment is vital to our existence.

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